ATAR course examination, 2017

## Question/Answer booklet

## ACCOUNTING AND FINANCE

Student number: In figures


In words
Please place your student identification label in this box

In words $\qquad$
$\qquad$

## Time allowed for this paper

Reading time before commencing work: ten minutes
Working time:

## Materials required/recommended for this paper

To be provided by the supervisor
This Question/Answer booklet
Multiple-choice answer sheet

Number of additional answer booklets used (if applicable):

Information booklet
Specifications booklet

## To be provided by the candidate

Standard items: pens (blue/black preferred), pencils (including coloured), sharpener, correction fluid/tape, eraser, ruler, highlighters
Special items: non-programmable calculators approved for use in this examination

## Important note to candidates

No other items may be taken into the examination room. It is your responsibility to ensure that you do not have any unauthorised material. If you have any unauthorised material with you, hand it to the supervisor before reading any further.

## Structure of this paper

| Section | Number of <br> questions <br> available | Number of <br> questions to <br> be answered | Suggested <br> working time <br> (minutes) | Marks <br> available | Percentage <br> of <br> examination |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Section One <br> Multiple-choice | 15 | 15 | 25 | 15 | 15 |
| Section Two <br> Short answer | 5 | 5 | 120 | 135 | 70 |
| Section Three <br> Extended answer | 2 | 1 | 35 | 30 | 15 |
| Total |  |  |  |  | 100 |

## Instructions to candidates

1. The rules for the conduct of the Western Australian external examinations are detailed in the Year 12 Information Handbook 2017. Sitting this examination implies that you agree to abide by these rules.
2. Answer the questions according to the following instructions.

Section One: Answer all questions on the separate Multiple-choice answer sheet provided. For each question, shade the box to indicate your answer. Use only a blue or black pen to shade the boxes. If you make a mistake, place a cross through that square, then shade your new answer. Do not erase or use correction fluid/tape. Marks will not be deducted for incorrect answers. No marks will be given if more than one answer is completed for any question.

Section Two: Answer all questions. Show all calculations clearly in the space marked Workings for questions where calculations are applicable. Marks will be awarded principally for the relevant accounting and finance content. Write your answers in this Question/Answer booklet.

Section Three: Answer one question from a choice of two. Write your answers in this Question/Answer booklet.
3. You must be careful to confine your answers to the specific questions asked and to follow any instructions that are specific to a particular question.
4. Supplementary pages for the use of planning/continuing your answer to a question have been provided at the end of this Question/Answer booklet. If you use these pages to continue an answer, indicate at the original answer where the answer is continued, i.e. give the page number.
5. Information for questions has been repeated in the removable Information booklet which has been inserted inside the front cover of this booklet so that you can refer more easily to it while answering the questions. Do not write your answers in the Information booklet. The Information and Specifications booklets are not to be handed in with your Question/Answer booklet.

## Section One: Multiple-choice

This section has 15 questions. Answer all questions on the separate Multiple-choice answer sheet provided. For each question, shade the box to indicate your answer. Use only a blue or black pen to shade the boxes. If you make a mistake, place a cross through that square then shade your new answer. Do not erase or use correction fluid/tape. Marks will not be deducted for incorrect answers. No marks will be given if more than one answer is completed for any question.

Suggested working time: 25 minutes.

1. A characteristic of a company is that the
(a) ownership is transferable.
(b) liability of owners is unlimited.
(c) duration of existence is finite.
(d) number of directors is fixed.
2. Break-even point is achieved when total revenue equals
(a) total fixed costs.
(b) total indirect costs.
(c) total costs.
(d) total variable costs.
3. Ore and More Ltd is expanding its Pilbara operations and the assets acquired are expected to generate significant economic returns for at least 20 years. To raise cash to fund this expansion plan, what is the most likely mix of liabilities and equity to be used by Ore and More Ltd?

## Liabilities

(a) Long-term secured loan payable
(b) Trade suppliers
(c) Bank overdraft and
(d) Long-term secured loan payable
and
and

## Equity

and Issue of shares payable in full on application
4. The primary purpose of financial accounting is to provide information that will
(a) guide management's capital investment decisions.
(b) facilitate the preparation of general purpose financial reports.
(c) disclose management's social and ethical position.
(d) solely influence management's product pricing and marketing decisions.
5. For shareholders, which of the following alternatives poses the greatest threat to comparability when using published general purpose financial reports to make an investment decision?

## Calendar year(s) ending 31 December

(a) 2015 and 2016
(b) 2016
(c) 2015 and 2016
(d) 2016

Number of companies to invest in

One company
Three companies

Three companies

Three companies

## Depreciation policies adopted for non-current assets

Uses the straight-line method
All three use the reducing balance method

All three use the straight-line method

Two use the straight-line method and one the reducing balance method
6. The Financial Reporting Council is responsible for
(a) developing accounting standards to be used by all Australian reporting entities.
(b) enforcing and regulating Australian company and financial services laws.
(c) having budgetary oversight of the Australian Accounting Standards Board.
(d) participating in the development of a single set of accounting standards for international use.
7. Which of the following provides a measure of the possibility of excessive debt in a business?
(a) debtor's collection
(b) debt to equity ratio
(c) times interest earned ratio
(d) dividend yield
8. Which of the following pairs of components of equity will change when a listed company makes a bonus issue of ordinary shares?

## Increase

(a) Asset revaluation reserve
(b) Retained earnings
(c) Ordinary share capital
(d) Ordinary share capital

## Decrease

Ordinary share capital Ordinary share capital
General reserve
Cash at bank
9. Obsurity Ltd has a $\$ 500,000$ mortgage payable that is secured over the company's freehold land and buildings. As Obsurity Ltd is insolvent and has missed six monthly principal and interest payments, the lender has taken custody of the secured land and buildings.

By taking custody of the secured land and buildings, the lender has put Obsurity Ltd into
(a) receivership.
(b) court ordered liquidation.
(c) voluntary administration.
(d) members' voluntary liquidation.
10. The document that has to be published before a public company can invite members of the public to subscribe for ordinary shares is the
(a) ASIC review.
(b) prospectus.
(c) replaceable rules.
(d) written constitution.
11. Select the item below that is classified as a cash and cash equivalents item according to the Australian Accounting Standards.
(a) gold bars stored in the company safe
(b) a term deposit that matures in 100 days
(c) shares traded on a stock exchange
(d) a term deposit that matures in 20 days
12. Select the transaction below that will increase the current ratio when the cash at bank balance is a debit and the current ratio is 1.50:1.00.
(a) purchase of inventory using cash
(b) purchase of inventory using bank overdraft
(c) repayment of accounts payable using cash
(d) collections from accounts receivable
13. In cost-volume-profit (CVP) analysis, an increase in the number of units sold will increase the
(a) contribution margin per unit.
(b) fixed costs per unit.
(c) break-even point.
(d) margin of safety.
14. Mark-up is the difference between
(a) direct costs and indirect costs.
(b) cost and selling price.
(c) profit achieved and selling price.
(d) fixed costs and variable costs.
15. Performance reports
(a) analyse the variance between expected and actual outcomes of business activities.
(b) are prepared at the beginning of a budget period to predict business performance.
(c) list all the cash inflows and outflows of a business over a period of time.
(d) are published for external stakeholders to use to make informed decisions about a business.

## End of Section One

This section has five (5) questions. Answer all questions. Write your answers in the spaces provided.

Show all calculations clearly in the space marked Workings for questions where calculations are applicable. Marks will be awarded principally for the relevant accounting and finance content.

Supplementary pages for the use of planning/continuing your answer to a question have been provided at the end of this Question/Answer booklet. If you use these pages to continue an answer, indicate at the original answer where the answer is continued, i.e. give the page number.

Suggested working time: 120 minutes.

## Question 16

GreenMatt Ltd is a Perth-based eco-friendly business that installs premium quality synthetic grass for its residential clients. The company charges its clients a flat fee of $\$ 110.00$ per square metre of synthetic grass actually installed. Currently, GreenMatt has a maximum monthly installation capacity of 7000 square metres.

Over the past six months, GreenMatt has installed an average of 5000 square metres of synthetic grass per month. Given that the process used by GreenMatt for installing synthetic grass is a highly-standardised one, the business has identified the following standard costs per square metre installed:

| Direct material | $\$ 20.00$ | per square metre. |
| :--- | :--- | :--- |
| Direct labour cost | $\$ 30.00$ | per square metre. |
| Direct variable costs | $\$ 35.00$ | per square metre. |

The budgeted break-even point per month requires 3000 square metres of synthetic grass to be installed.
(a) Complete the following for GreenMatt's management.
(i) Explain how management might use cost-volume-profit analysis for decisionmaking purposes.
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Question 16 (continued)
(ii) Explain what is meant by the term 'margin of safety'.
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$\qquad$
(b) Calculate the contribution margin per installed square metre.

Contribution margin per installed square metre:
(c) Calculate the total fixed costs per month.

## Workings:

Total fixed costs per month: $\qquad$
(d) The owners of GreenMatt require a profit of $\$ 40,000$ per month.

GreenMatt's master budget for the month of December 2017 is based on 5000 square metres of synthetic grass being installed.
(i) How many square metres of synthetic grass would have to be installed by GreenMatt to achieve the required target profit of $\$ 40,000$ for December 2017?
(3 marks)

## Workings:

Budgeted square metres of synthetic grass to be installed to achieve the minimum budgeted profit target of $\$ 40,000$ per month: $\qquad$

Question 16 (continued)
(ii) Calculate the budgeted profit for the month ending 31 December 2017, on the master budget's basis of achieving the average installation of 5000 square metres for the month.

## Workings:

Budgeted profit for the month ending 31 December 2017: $\qquad$
(e) The standard direct labour cost of $\$ 30.00$ is based on one direct labour hour per square metre laid.

As a result of a shortage of direct labour, GreenMatt was only able to install 4000 square metres of synthetic grass during December 2017. In laying this quantity, the actual direct labour cost incurred was $\$ 140,000$ for the 4000 actual direct labour hours worked.

What was the amount of GreenMatt's total direct labour rate variance for December 2017?

## Workings:

$\qquad$

Ayo Robotic Radio Ltd is preparing a cash budget for the month ending 30 June 2018. Management has provided you with the following Budgeted income statement for the month ending 30 June 2018.

## Ayo Robotic Radio Ltd

Budgeted income statement for the month ending 30 June 2018

|  | $\$$ |
| :--- | ---: |
| Sales | 400,000 |
| Less cost of sales | 260,000 |
| Budgeted gross profit | 140,000 |
| Add other income | 12,000 |
| Gain on sale of non-current asset | 152,000 |
|  |  |
| Less operating expenses | 62,000 |
| Salaries and wages | 2,400 |
| Doubtful debts | 2,000 |
| Insurance | 12,600 |
| Depreciation | 13,000 |
| Other operating expenses | 92,000 |
| Total operating expenses | 60,000 |
| Profit |  |

## Additional information:

- The closing bank balance as at 30 June 2018 is expected to be $\$ 122,000$.
- Collection from sales is expected to be $40 \%$ for cash sales and the remainder are credit sales. On average, $75 \%$ of credit sales are collected in the first month after sale, $24 \%$ in the second month after sale and the remaining $1 \%$ are never collected. Total sales for April and May were $\$ 300,000$ and $\$ 350,000$ respectively.
- All purchases are paid by Ayo Robotic Radio Ltd in the month following purchase. Purchases of inventory from suppliers were $\$ 200,000$ in May and are expected to be $\$ 250,000$ in June 2018.
- Other operating expenses are all payable in cash.
- Salaries and wages owing as at 31 May 2018 were $\$ 3,000$. It is expected there will be no accrued salaries and wages owing on 30 June 2018.
- The business expects to purchase a new delivery van in June 2018. The cost of $\$ 30,000$ is payable in three equal instalments in June, August and September 2018.
- The annual insurance premium is paid on 1 June every year.
- The carrying amount of the non-current asset sold in June is expected to be $\$ 8,000$.

Question 17 (continued)
(a) Prepare a Cash budget for the month of June 2018.
(22 marks)
Workings:

## Ayo Robotic Radio Ltd

Cash budget for the month ending 30 June 2018

Question 17 (continued)
(b) Identify and explain one purpose served by the cash budget.
$\qquad$
$\qquad$
$\qquad$
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$\qquad$

## Question 18

Seismo System Corporation (SSC) specialises in the provision of drilling equipment to the Australian offshore oil and gas industry. SSC is evaluating the purchase of a new highpowered sonar instrument it intends to use for analysing the production potential of oil and gas discoveries in the Southern Ocean.

You have been given the following information about two sonar instruments to evaluate the investment option of each and recommend which one to purchase.

| Details | Baltic Sonar Deluxe <br> $($ BSD | Pacific Sonar Supreme <br> (PSS) |
| :--- | :---: | :---: |
|  | $\$$ <br> $\$$ | 960,000 |
| Cost of acquisition | $1,050,000$ | 40,000 |
| Installation cost | 0 | 3 |
| Useful life in years | 4 | 150,000 |
| Cash savings from a reduction in annual | 150,000 |  |
| direct labour costs |  |  |
| Additional annual cash revenues |  | 800,000 |
| generated | 775,000 | 750,000 |
| Year 1 | 775,000 | 650,000 |
| Year 2 | 775,000 |  |
| Year 3 | 775,000 | 400,000 |
| Year 4 | 525,000 | 50,000 |
| Maintenance cash costs per year | Nil | $10 \%$ |
| Residual value at end of useful life | $10 \%$ |  |

## Additional information:

- The installation costs for PSS are to be paid at the beginning of the first year of operations.
- Assume that apart from the cost of acquiring a sonar instrument, all other cash flows are received or paid at the end of each year.
- Ignore all tax implications.

Question 18 (continued)
(a) Calculate, showing all workings the net present value for the:
$\begin{array}{lr}\text { (i) Baltic Sonar Deluxe investment option. } & \text { (7 marks) } \\ \text { (ii) Pacific Sonar Supreme investment option. } & \text { (15 marks) } \\ \text { Baltic Sonar Deluxe investment option }\end{array}$

## Workings:

## Pacific Sonar Supreme investment option

## Workings:

Net present value for the Pacific Sonar Supreme investment option:

## Question 18 (continued)

(b) Provide your investment recommendation as to which sonar instrument should be purchased stating one reason for your recommendation.
$\qquad$
$\qquad$
$\qquad$
$\qquad$
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$\qquad$
$\qquad$
$\qquad$

## Question 19

The equity account balances of Zoopman Ltd as at 1 July 2016 are provided below.

# Zoopman Ltd <br> Trial balance (extract) <br> as at 1 July 2016 

|  | $\$$ |
| :--- | ---: |
| General reserve | 30,000 |
| Ordinary share capital (\$2.00 per share fully paid) | 600,000 |
| Retained earnings | 300,000 |

On 15 March 2017, the directors issued bonus shares to ordinary shareholders of one (1) bonus share for every ten (10) shares held, using the retained earnings of the company. The bonus shares are issued at $\$ 2.50$ fully paid.
(a) Prepare the General journal entry, with a narration, to record the bonus share issue made on 15 March 2017.
(7 marks)

## Workings:

## Zoopman Ltd General journal (extract)

$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

## Question 19 (continued)

At the end of the financial year the following account balances were extracted from Zoopman Ltd's records.

## Zoopman Ltd

Trial balance (extract)
as at 30 June 2017

| Account | Debit <br> $\$$ | Credit <br> $\$$ |
| :--- | :---: | :---: |
| Accounts payable |  | 15,000 |
| Accounts receivable | 45,000 |  |
| Accumulated depreciation - equipment |  | 5,000 |
| Equipment | 125,000 |  |
| Cash at bank | 157,800 |  |
| Debentures (due on 30 June 2019) | 15,000 | 250,000 |
| Debenture interest expense | 400 |  |
| Bad debts expense | 25,000 | 579,800 |
| Fees revenue |  | 2,000 |
| Goodwill | 100,000 |  |
| Interest received from investments | 410,600 |  |
| Investments - short term | 119,000 |  |
| Land (at cost) | 30,000 |  |
| Other expenses | 254,000 |  |
| Prepaid insurance |  |  |
| Salaries and wages |  |  |

## Additional information:

The following items have not been processed in respect to the accounts listed above.

- Depreciation of equipment is at the rate of $4 \%$ per annum using the reducing balance method. The equipment has an estimated residual value on disposal of $\$ 10,000$.
- Prepaid insurance used during the year was $\$ 24,000$.
- As at 30 June 2017, employees are owed salaries and wages of $\$ 26,000$.
- On 30 June 2017, the directors decided to revalue land upward by $\$ 25,000$ and increased the balance of the general reserve to $\$ 60,000$.
- Income tax is payable at the rate of $30 \%$.
(b) Prepare a Statement of comprehensive income for Zoopman Ltd for the year ended 30 June 2017.


## Workings:

Question 19 (continued)
Zoopman Ltd
Statement of comprehensive income for the year ended 30 June 2017
(c) Prepare the Statement of changes in equity for Zoopman Ltd for the year ended 30 June 2017, showing the changes that occurred in all components of equity.

## Zoopman Ltd

Statement of changes in equity for the year ended 30 June 2017

The following information has been extracted from the comparative financial statements of Galle Gold Ltd for the 2016 and 2017 financial years.

## Galle Gold Ltd Balance sheet as at 30 June

|  | $\underset{\$}{2016}$ | $\begin{gathered} 2017 \\ \$ \end{gathered}$ |
| :---: | :---: | :---: |
| Assets <br> Current assets <br> Cash and cash equivalents <br> Accounts receivable <br> Allowance for doubtful debts <br> Inventory <br> Dividend revenue receivable | $\begin{array}{r} 342,000 \\ 192,500 \\ (8,400) \\ 382,000 \end{array}$ | $\begin{array}{r} 847,140 \\ 232,500 \\ (10,300) \\ 406,000 \\ 19,000 \end{array}$ |
| Total current assets | 908,100 | 1,494,340 |
| Non-current assets <br> Investments in shares (at market value) <br> Land (at cost) <br> Buildings (at cost) <br> Accumulated depreciation: buildings <br> Plant and machinery (at cost) <br> Accumulated depreciation: plant and machinery | $\begin{array}{r} 317,000 \\ 760,000 \\ 1,775,000 \\ (431,000) \\ 896,000 \\ (356,500) \\ \hline \end{array}$ | $\begin{array}{r} 342,000 \\ 860,000 \\ 2,225,000 \\ (496,000) \\ 800,400 \\ (391,300) \\ \hline \end{array}$ |
| Total non-current assets | 2,960,500 | 3,340,100 |
| Total assets | 3,868,600 | 4,834,440 |
| Liabilities <br> Current liabilities <br> Accounts payable <br> Accrued selling and distribution expenses <br> Accrued interest expenses <br> Dividend payable <br> Income tax payable | $\begin{array}{r} 560,000 \\ 42,000 \\ 45,000 \\ 101,000 \\ 120,000 \end{array}$ | $\begin{array}{r} 670,400 \\ 56,000 \\ 67,000 \\ 120,000 \\ 142,800 \end{array}$ |
| Total current liabilities | 868,000 | 1,056,200 |
| Non-current liabilities Long-term loan payable | 1,335,000 | 1,455,000 |
| Total non-current liabilities | 1,335,000 | 1,455,000 |
| Total liabilities | 2,203,000 | 2,511,200 |
| Net assets | 1,665,600 | 2,323,240 |
| Equity <br> Ordinary share capital Asset revaluation reserve Retained earnings | $\begin{array}{r} 1,000,000 \\ 665,600 \\ \hline \end{array}$ | $\begin{array}{r} 1,000,000 \\ 25,000 \\ 1,298,240 \\ \hline \end{array}$ |
| Total equity | 1,665,600 | 2,323,240 |

Galle Gold Ltd
Income statement
for the year ended 30 June 2017

|  | $\$$ | $\$$ |
| :--- | ---: | ---: |
| Sales revenue (all made on credit) |  | $6,930,000$ |
| Less cost of sales |  | $4,430,000$ |
| Gross profit |  | $2,500,000$ |
| Other income |  |  |
| Dividend revenue |  | 19,000 |
|  | 700,000 |  |
| Less operating expenses | 445,000 |  |
| Salaries and wages | 258,800 |  |
| Selling and distribution | 40,000 | $1,443,800$ |
| Other expenses |  | $1,075,200$ |
| Finance costs (i.e. interest expense) |  | 322,560 |
| Profit before tax |  | 752,640 |
| Less income tax expense |  |  |
| Profit after tax |  |  |

## Additional information:

- Bad debts of $\$ 4,600$ were written off during the current financial year.
- Other expenses of $\$ 258,800$ include the following: Depreciation ( $\$ 123,500$ ); Loss on sale of plant and machinery ( $\$ 16,700$ ) and Doubtful debts $(\$ 6,500)$.
- During the year, Plant and machinery that cost $\$ 95,600$ and had Accumulated depreciation to the amount of $\$ 23,700$ at the time of sale, was sold for $\$ 55,200$ cash.
- Inventories purchased for the year ended 30 June 2016 was $\$ 4,454,000$.
- Unless otherwise advised or indicated, all other expenses were paid using cash.
- Income tax paid during the year ended 30 June 2017 amounted to $\$ 299,760$. The balances in Income tax payable as at 30 June 2016 and 2017 represents the income tax expense owing for the June quarters of each year.
- Non-current assets acquired for cash during the year ended 30 June 2017 comprised Land \$100,000 and Buildings \$450,000.
- Interest is classified as operating activities.

Question 20 (continued)
(a) Prepare the operating activities section of the Statement of cash flows for Galle Gold Ltd for the year ended 30 June 2017.
(21 marks)
Workings:

Galle Gold Ltd
Statement of cash flows (extract)
for the year ended 30 June 2017
Cash flows from operating activities
$\qquad$
$\qquad$
$\qquad$
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## Question 20 (continued)

(b) (i) Explain why the profit after tax is different from the net operating cash flows.
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$\qquad$
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$\qquad$
(ii) Identify and explain one item that is dealt with in different ways by the Statement of comprehensive income and the Statement of cash flows for the year ended 30 June 2017.
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## Section Three: Extended answer

This section has two (2) questions. You must answer one (1) question. Write your answer in the space provided following Question 22.

If you use a page for planning, indicate this clearly at the top of the page.
Suggested working time: 35 minutes.

## Question 21

(30 marks)
AA Pets Pharmaceuticals Australia Ltd (APPA) specialises in developing, manufacturing and marketing innovative health supplements and tonics for the pet industry.

As other leading pharmaceutical companies have started to report voluntarily on their social and environmental performance, APPA's shareholders have been requesting that the company widen its corporate disclosures to include the social and environmental impacts of its operations.

APPA's executive has requested that you provide a written response to each of the following tasks.
(a) If APPA were to voluntarily embrace corporate social disclosure, identify and explain two uses that APPA's shareholders might expect to make from the disclosure.
(6 marks)
(b) Describe three financial statements that would form part of APPA's general purpose financial reports for a financial year.
(c) When APPA reports to external users, The Framework for the Preparation and Presentation of General Purpose Financial Reports (The Framework) identifies the qualitative characteristics that are applied to information for it to be considered useful.

Explain how management determines whether to include information in the reports based on the qualitative characteristics of:
(i) relevance (6 marks)
(ii) faithful representation (which has replaced reliability) (6 marks)
(iii) timeliness.
(2 marks)
(d) The Australian Securities and Investment Commission (ASIC) has a legislated interest in registered companies. Explain briefly the role of ASIC and its importance to APPA's existing and potential investors.

Toddlersmart Ltd manufactures a range of toys aimed at preschool children. Three years ago it launched a new electronic toy which at that time had no competitors in the market.

To satisfy demand, two years ago the company invested $\$ 5$ million in a new automated manufacturing facility. Operating at full capacity, this allowed the company to manufacture $50 \%$ more toys, saving $15 \%$ in labour costs and $10 \%$ in raw materials, due to less wastage.

Unfortunately six months ago a large international toy manufacturer entered the Australian market with a similar electronic toy and, through an aggressive marketing campaign based on price alone, captured a large percentage of the market from Toddlersmart Ltd.

Toddlersmart Ltd's research has determined that customers have based their purchasing decisions primarily on price. Thus, the company has had to lower its selling price so that it can retain a profitable share of the Australian market. The decrease in sales has led to only $55 \%$ of the normal capacity of the automated manufacturing facility being utilised.

To assist the internal audit process and the preparation of the company's latest financial reports, the management of Toddlersmart Ltd has asked you to address the issues below.
(a) In terms of the costs of manufacturing and selling toys by Toddlersmart Ltd, distinguish between:
(i) fixed and variable costs
(ii) product and period costs.
(b) It has been suggested by some that if sales of this toy continue to decline, the automated manufacturing facility should be closed down. Others however, argue that given the size of the investment it should remain open and operational. Explain why the initial investment of $\$ 5$ million can be ignored when future production decisions are made and outline what future production decisions should be based on.
(6 marks)
(c) Explain the difference between cost leadership and differentiation. Provide evidence to identify when Toddlersmart Ltd has employed each of these strategies.
(6 marks)
(d) For many manufacturing businesses non-current assets constitute a significant proportion of total assets. Explain three financial principles of asset management as they apply to maintaining appropriate levels of investments in non-current assets.
(6 marks)
(e) The management of the company has recently been in meetings with the internal auditors who have stressed the importance of accounting standards when completing their financial reports. Outline two purposes of accounting standards.
(4 marks)

Question number:

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Supplementary page
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## Supplementary page

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